

### SeaPort Enhanced

Program Overview

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## **Primary Topics**

- What Is SeaPort-e?
- Program Evolution
- SeaPort-e Programmatic Approach
- Program Results
- SeaPort-e Program Governance
- Upcoming Features and Initiatives
- Lessons Learned
- Current Challenges



#### What Is SeaPort-e?

#### SeaPort-e is a Set of Multiple Award Contracts:

- The Navy Virtual SYSCOM's Enterprise solution to acquire Engineering, Financial, and Program Management support services
- SeaPort-e Navy service procurement vehicle:
  - Currently comprised of 1,283 prime contractors (84% of whom are small businesses), each competing for individual task orders
  - Requirements are competed in one of seven geographic zones based upon principal place of performance

#### SeaPort-e is also a Web-Based Portal:

- The portal provides a means for electronically competing & awarding task order solicitations issued under the SeaPort-e MACs
- The system facilitates the acquisition and management of services



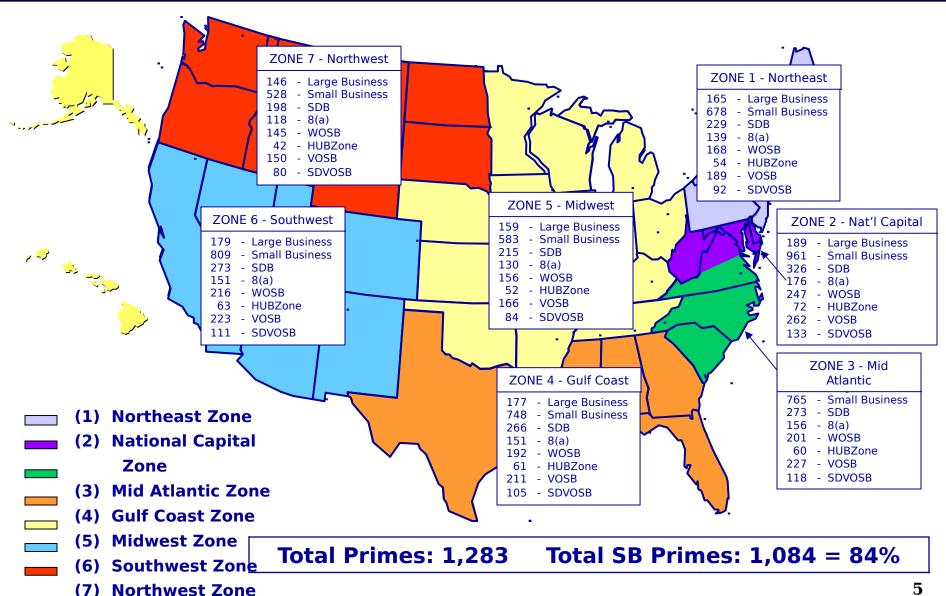
# Program Evolution

Category	SeaPort Original (2001 - 2004)	SeaPort- Enhanced (2004-2005)	VS SeaPort- Enhanced (2005-Present)
Portal Components	"Buy" site for Gov't, "Sell" site for Industry	Same	Same
Program Website	Yes – www.seaport.navy .mil	Same	Same
Navy Users	NAVSEA HQ	All NAVSEA	All Navy Virtual SYSCOM
# of Ordering Offices	1	24	118
# of Prime MACs	21	151	1,283
# of Functional Service Areas	4	21	22
SB Consideration?	No	Yes	Yes, incl., HUBZone, SDVOSB
Task Order's Competed	Yes	No	No

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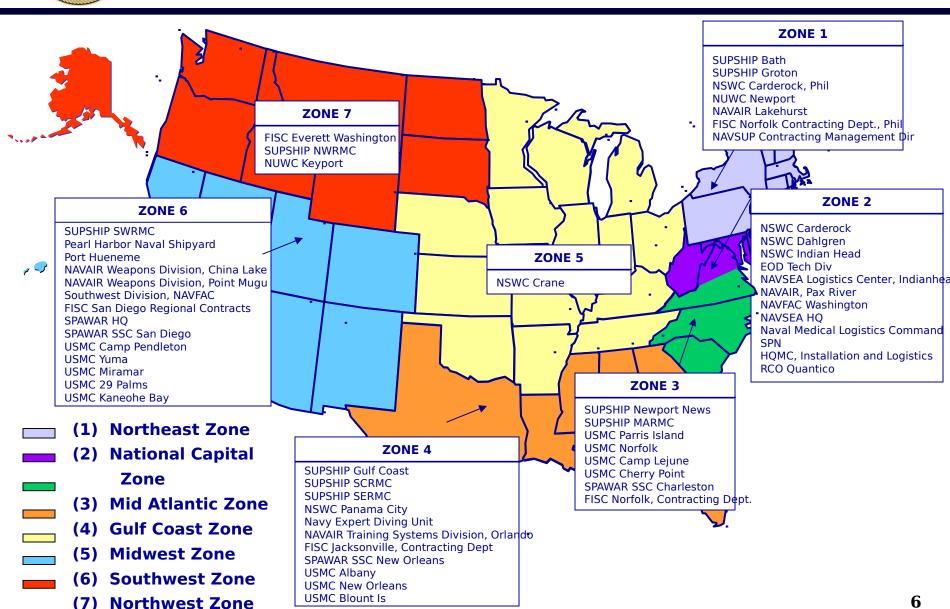


#### VS SeaPort-e Zones





#### VS SeaPort-e Zones





## Programmatic Approach

#### • SeaPort-e Multiple Award Contract:

- Five-Year Base / Five Year Award Term
- Scope includes Engineering, Technical, & Professional Support Services across 22 functional service areas

#### Allows for small business set-asides

- Competitions may be restricted to small businesses, and also to certain small business sub-categories (HUBZone, SDVOSB)
- System enforces notification to the local Small Business Representative for review prior to solicitation release

#### Rolling Admissions conducted annually

 Allows for base contract awards to new contractors & for existing contractors to expand into other geographic zones in order to periodically refresh the source base



## Programmatic Approach

#### • SeaPort-e Task Order Competition:

- Federal Acquisition Regulation (FAR) Part 16 requires that each contract holder be provided a fair opportunity to be considered for each order exceeding \$3,000 unless one of the four statutory exceptions apply (urgency, one source, logical follow-on, to meet a minimum guarantee)
- SeaPort-e policy requires all SeaPort-e Task Orders to be awarded competitively
- 100% of task orders awarded under SeaPort-e have been competed
- Task Order period of performance may not exceed 5 years in length



# **Primary Benefits**

- SeaPort-e streamlines the acquisition process via:
  - Flexible workflow & package administration
  - Ready-access to high-quality work samples & clause templates
  - Flexible Section B generation tools
  - Vendor side portal integration
- SeaPort-e improves service contract management via:
  - Competitive environment
  - Role-based management visibility into procurements
  - On-demand Reports / Business Intelligence
  - Providing foundation for achieving and reporting on small business goals & performance
- SeaPort-e benefits to Industry:
  - Standardized RFPs
  - Electronic submittal of proposals



## SeaPort-e Program Results

Navy Virtual SYSCOM Awards To

<u>Date:</u>

SYSCO M:	# of Task Orders:	# of Actions / Mods:	TPV @ Award:	Funded To Date:
NAVAIR	122	858	\$2.4 Billion	\$406.8 M
NAVFAC	36	157	\$185.7 M	\$46.5 M
NAVSEA	794	8,500	\$9.5 Billion	\$3.1 Billion
NAVSUP	94	348	\$596.7 M	\$132.9 M
SPAWAR	199	1,293	\$2.6 Billion	\$505.7 M
SSP	1	8	\$33.3 M	\$14.1 M
USMC	16	54	\$94.4 M	\$18.0 M
<b>Totals:</b> Note: As of Nove	<b>1,262</b> mber 1, 2007	11.218	\$15,605,28 8,446	\$4,264,647, 306

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## Geographic Distribution

 7 geographic zones were established under SeaPort-e in order to preserve the small business vendor base

sibution of tools and one under Cooper **Total** # Of **Funded To** Zone: **Potential Awards:** Date: Value: Zone 1: Northeast Zone \$ 1.3 Billion \$ 321.0 M 274 Zone 2: National Capital 382 \$ 7.1 Billion \$ 2.0 Billion Zone Zone 3: Mid-Atlantic 105 \$ 1.2 Billion \$ 326.1 M Zone Zone 4: Gulf Coast Zone \$ 270.0 M 153 \$ 981.8 M 67 \$ 1.1 Billion \$ 233.3 M Zone 5: Midwest Zone Zone 6: Southwest Zone 257 \$ 3.5 Billion \$ 987.4 M Zone 7: Northwest Zone 24 \$ 336.7 M \$ 143.9 M

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# Small Business Participation

- Improved Small Business Participation
  - SeaPort-e Results:
    - Prime awards: 570 of 1,262 (45%)
    - Percent of <u>total dollar obligations</u> to small business concerns at the prime level: goal: 33%, actual: 33%
    - Percent of <u>total dollar obligations</u> to small business concerns at the subcontract level: goal: 20%, actual: 20%
      - Small business subcontracting reported by industry online



## SeaPort-e Snapshot

#### NAVFAC Small Business Performance:

- 28 of 36 SeaPort-e awards have been made to SBs (78%)
- These awards represent \$162,131,745 in total potential value (87%)
- \$43,341,200 of NAVFAC's SeaPort-e obligations have gone to SB (93%)

#### USMC Small Business Performance:

- 6 of 16 SeaPort-e awards have been made to SBs (38%)
- These awards represent \$29,796,586 in total potential value (32%)
- \$8,517,942 of USMC's SeaPort-e obligations have gone to SB (47%)



# Small Business Participation

SeaPort-e results as of 1 November 2007:

SYSCO M:	# of Awards:	% SB Awards:	% TPV:	% Obligated:
NAVAIR	122	49%	32%	43%
NAVFAC	36	78%	87%	93%
NAVSEA	794	44%	31%	30%
NAVSUP	94	46%	41%	54%
SPAWAR	199	44%	32%	31%
SSP	1	0%	0%	0%
USMC	16	38%	32%	47%
Totals:	1,115	45%	33%	33%

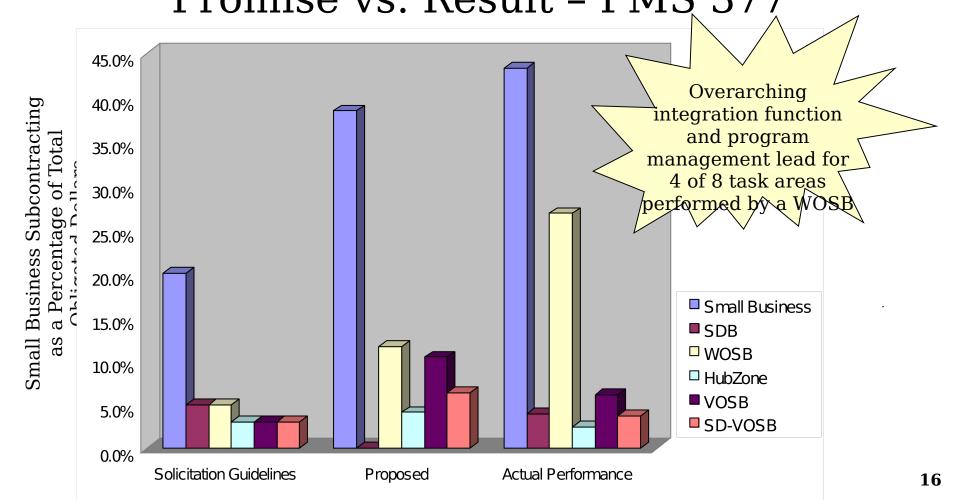
# Swort Subcontracting Approach

- Inclusion of "Small Business Subcontract Management Approach" technical evaluation subfactor within RFPs on large dollar value requirements
- Large Businesses are required to:
  - Demonstrate that small business subcontractor participation at 1st tier will exceed a specified minimum percentage of the <u>total value</u> of their proposal in order to be eligible for award (Pass/Fail)
  - Identify proposed small business subcontractors and explain the reasons and advantages for their selection
  - Identify how their subcontracting approach aligns with recommended small business sub-category goals specified within the RFP and with the approved plan submitted with the basic contract
  - Demonstrate that work to be performed by small business subcontractors is <u>"meaningful"</u> and how the assignment of such work will enhance the small business subcontractors level of technical capability



# SeaPort Original Example

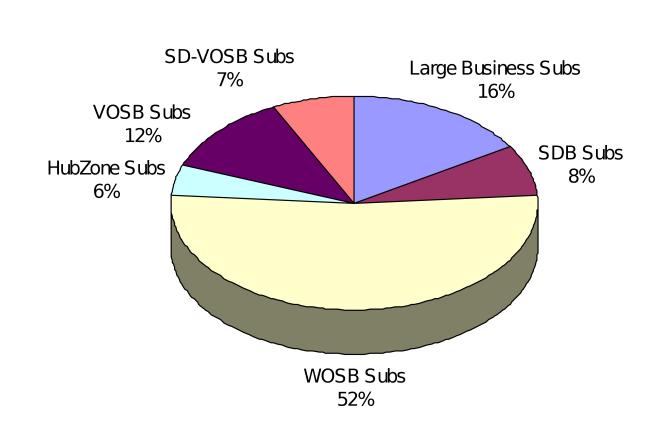
Initial Employment of Technique – DEC 2002 Promise vs. Result – PMS 377





# SeaPort Original Example

### Actual Small Business Subcontracting Performance by Component - PMS 377





# SeaPort Governance

- The SeaPort-e Governance Council leverages the experience & resources of SeaPort-e users to continually improve the program
  - The Governance team includes representatives from:
    - NAVSEA HQ & Field Offices
    - NAVAIR
    - SPAWAR
    - NAVFAC
    - NAVSUP
    - USMC
  - Invitations have also recently been extended to MSC, & SSP
- The committee typically addresses topics related to:
  - Standardization of SeaPort acquisition processes / best practices
  - SeaPort portal enhancement opportunities
  - Current issues & trends in the service contracting arena



### **Command Coordinators**

- Each SeaPort-e Command shall appoint an overarching Command Coordinator to monitor & oversee performance by the various ordering activities eligible within the contract
- Command Coordinators shall track & assist in addressing issues pertaining to:
  - PALT (Acquisition Cycle Time)
  - Average # of Offers Received
  - % of Solicitations Yielded Greater Than One Bid
  - Small Business Performance
  - Ombudsman Issues
- The Command Coordinator shall interface directly with the SeaPort-e Council on a periodic basis to assess program & command performance

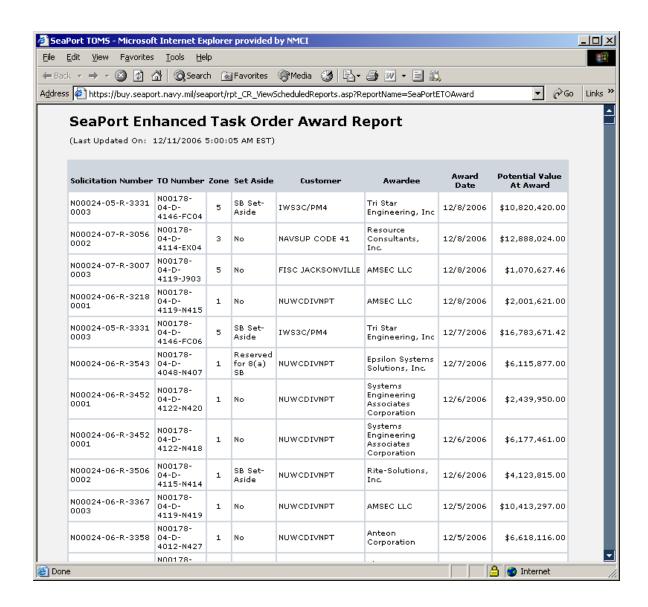


#### **Current Initiatives**

#### • Interfaces:

- SPS
  - SeaPort is finalizing its inbound & outbound interfaces with SPS
- CPARS
  - SeaPort is investigating the feasibility of interfacing with CPARS for performance evaluation data
- Features / Tools:
  - DD254 Module
    - SeaPort is implementing a new capability for electronic management of DD254s
  - Performance-based Work Statement Templates
    - SeaPort is implementing a module aimed at crafting performance-based work statements using a template-driven methodology
  - Advanced Planning Module
    - SeaPort is developing additional tools to streamline the advance notice process
  - Enhanced Small Business Subcontracting Reporting
    - SeaPort is developing an enhanced report to generate small business subcontracting actuals on demand
  - Enhanced Vendor Award Report
    - SeaPort is enhancing the existing public award report to provide information relative to potential re-compete dates

# hanced Vendor Award Report





# Rolling Admissions Status

- A clause in the SeaPort-e Multiple Award Contracts allows for the award of additional prime contracts
- SeaPort-e Rolling Admissions procurements are conducted by NSWC Dahlgren
- Contractors interested in becoming Prime MAC holders in SeaPort-e have the opportunity to submit proposals during periodic Rolling Admissions procurements
- The most recent Rolling Admissions procurement concluded in May, 2007:
  - RFP issuance date: 22 January 2007
  - Proposal submission deadline: 16 March 2007
  - 391 new contracts awarded on: 23 May 2007
- A precise schedule for the next Rolling Admissions opportunity has not yet been determined
  - Updates will be posted on the www.seaport.navy.mil website & announced on www.fedbizopps.gov



#### Lessons Learned

- Incorporation of Set-Aside opportunity has been critical to achieving Small Business goals
- Achievement of SeaPort-e subcontracting goal at program level is dependent upon U.S. Navy Ordering Offices incentivizing Large Business primes to subcontract to Small Businesses on solicitations issued on an unrestricted basis
- Non-recognition of FAR Part 16 exceptions to "Fair Opportunity to Compete" tenet has been instrumental in maintaining Program integrity
- Competitive aspects of procurements must be actively managed
- Transition towards a "Single Process" is being embraced by both Government and Industry stakeholders
- Improved use of business intelligence tools at the program's disposal to manage toward program objectives



# Current Challenges

- Improving extent & quality of competition
- Reducing cycle time
- Expanding & formalizing approach toward performance-based service contracting efforts
- Incentivizing large businesses to sub-contract with small businesses
- Identifying opportunities for leveraging LEAN / Six Sigma methodologies
- Leverage SeaPort-e program to transition toward cleaner end-state with respect to potential OCI issues



## SeaPort Strategy

#### Striking a Balance





### Questions



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### Backup Slides



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### 22 Functional SOW Areas

- 1. Research and Development Support
- 2. Engineering, System Engineering and Process Engineering support
- 3. Modeling, Simulation, Stimulation, and Analysis Support
- 4. Prototyping, Pre-Production, Model-Making, and Fabrication Support
- 5. System Design Documentation and Technical Data Support
- 6. Software Engineering, Development, Programming, and Network Support
- 7. Reliability, Maintainability, and Availability (RM&A) Support
- 8. Human Factors, Performance, and Usability Engineering Support
- 9. System Safety Engineering Support
- 10. Configuration Management (CM) Support
- 11. Quality Assurance (QA) Support
- 12. Information System (IS) Development, Information Assurance (IA), and Information Technology (IT) Support
- 13. Inactivation and Disposal Support
- 14. Interoperability, Test and Evaluation, Trials Support
- 15. Measurement Facilities, Range, and Instrumentation Support
- 16. Logistics Support
- 17. Supply and Provisioning Support
- 18. Training Support
- 19. In-Service Engineering, Fleet Introduction, Installation and Checkout Support
- 20. Program Support
- 21. Functional and Administrative Support
- 22. Public Affairs and Multimedia Support http://www.seaport.navy.mil/main/home/seaport-e scope.html

# eaPort-e Acquisition Lifecycle

